



AGENDA

Lunenburg County Multi-Purpose Centre Corporation

December 18, 2025

Meeting Room, LCLC

- 1. Call to Order**
- 2. Information Sharing (Questions by board members and attending members of the public)**
- 3. Approval of Agenda**
- 4. Approval of Minutes**
 - 4.1 November LCMPPC Meeting
- 5. Business Arising from Minutes & Unfinished Business**
 - 5.1 Strategic Plan
- 6. Correspondence**
 - 6.1
- 7. Financials**
 - 7.1 November Financial Statements
 - 7.2
- 8. New Business**
 - 8.1
- 9. Information/Updates**
 - 9.1 General Manager's Monthly Report
- 10. In Camera**
 - 10.1
- 11. Next Meeting – Thursday, January 22, 2026 5:30 p.m.**
- 12. Adjournment**

	YTD Actual 01 Apr 25 - 30 Nov 25	YTD Budget 01 Apr 25 - 30 Nov 25	Variance	YTD Actual (PY) 01 Apr 24 - 30 Nov 24	Full-Year Budget 01 Apr 24 - 30 Nov 24
Public Revenue	1,270,996	1,293,336	(22,340)	1,061,153	1,932,500
Advertising & Sponsorship Revenue	26,466	80,000	(53,534)	22,964	120,000
Aquatic Revenue	162,941	169,613	(6,672)	193,846	265,000
Arena Revenue	234,444	187,476	46,968	211,892	360,000
Concession Revenue	28,733	34,240	(5,507)	60,517	85,000
Room Rentals Revenue	30,771	24,500	6,271	22,005	42,000
Memberships Revenue	175,130	149,000	26,130	93,698	245,000
Other income	588	-	588	830	-
Programming Revenue	67,544	63,900	3,644	70,481	75,000
Special Events Revenue	163,113	185,000	(21,887)	36,346	185,000
Outdoor Pool and Lakes	83,633	90,000	(6,367)	60,239	90,000
Tenet Rental Revenue	75,956	75,933	23	74,270	113,649
Total Income	2,320,314	2,352,998	(32,685)	1,908,240	3,513,149
Bank, Interest, Credit Card and Other Fees	22,256	8,000	14,256	9,671	12,000
Concession Expenses	19,766	29,144	(9,378)	38,640	70,000
Facility Maintenance and Repairs	176,958	148,659	28,300	147,587	290,000
Housekeeping Supplies	24,651	26,667	(2,015)	25,879	40,000
Insurance	68,191	86,668	(18,477)	75,583	130,000
IT Services, License, Equip & Supp	61,306	63,302	(1,995)	46,284	110,000
Marketing & Promotional	4,525	45,000	(40,475)	7,830	45,000
Miscellaneous	(65)	2,000	(2,065)	3,204	10,000
Office	6,004	13,736	(7,732)	7,078	20,604
Outdoor Pool and Lakes Expenses	83,633	85,000	(1,367)	60,239	85,000
Pool Chem & Test Supp - Aquatics	21,713	500	21,213	31,751	45,000
Professional Services & Fees	53,973	38,700	15,273	52,641	60,000
Programming	6,116	8,550	(2,434)	4,040	16,000
Special Events Expense	160,957	185,000	(24,043)	32,107	185,000
Staff Training and Courses	8,129	19,664	(11,535)	14,408	40,000
Telecommunications	4,988	10,000	(5,012)	4,747	15,000
Uniforms	823	5,000	(4,177)	904	5,000
Utilities	404,640	386,429	18,210	379,986	588,000
Wages & Benefits Total	1,022,929	1,178,952	(156,023)	1,043,821	1,746,545
Total Expenses	2,151,493	2,340,970	(189,477)	1,986,401	3,513,149
Profit/Loss	168,821	12,028	156,793	(78,161)	-

LCLC
STRATEGIC PLAN
2026-2030



WHERE WE WERE

Provision of a multipurpose recreation and cultural facility for the people of Lunenburg County.

To optimize efficiencies, flexible use of space, and energy conservation while providing a broad spectrum of educational, recreation, sport, leisure and cultural activities, as well as library services.



WHERE WE ARE

To enhance the quality of life for all residents by providing a space for accessible and diverse sport, recreation and leisure opportunities.



WHERE WE WERE

The activities of the Lunenburg County Lifestyle Centre result in increasing:

- Attraction and retention of permanent residents in the community
- Health and wellness of residents
- Economic Activity
- Community development and cohesiveness



WHERE WE ARE

The LCLC is the regional hub for sport, recreation and leisure.



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STRENGTHS

S

W

- beautiful facility
- dedicated staff
- library
- on a bus route & trail network
- location - close to exit 12A
- meeting spaces

- warm, safe space - community hub
- local political alignment
- accessible
- multi-use facility
- family focused
- desirable programs

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WEAKNESSES



W

- Governance has lacked strategic focus
- understaffed
- physical space limitations - storage, no gym/fitness centre, second ice sheet
- aging infrastructure
- high demand - not meeting user/community needs

- complex operating systems
- lacking operating procedures & policies
- broad scope of services
- regional centre, only two municipal units provide funding
- have not adapted to changing needs and use

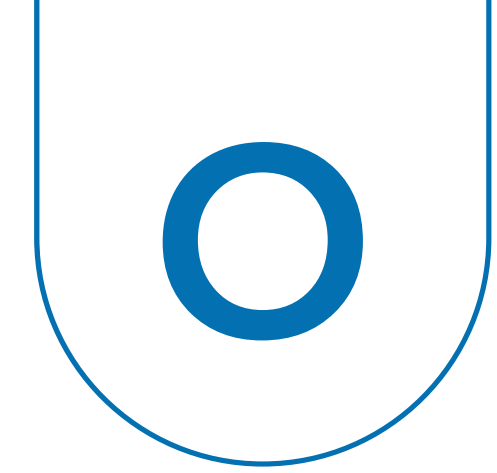
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OPPORTUNITIES



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- available partners, willing to collaborate
- footprint expansion
- internal marketing space
- regional growth
- internal program expansion

- proximity to other centres
- aquatic operations
- coordination of training opportunities with other facilities
- outdoor space - 17 acres

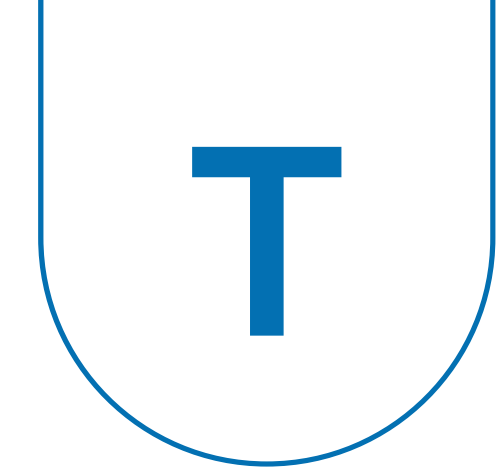
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THREATS



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- aging equipment
- lack of capital reserves
- staff burnout
- corporate knowledge/retention
- changing political priorities
- economic changes

- slowing regional growth
- user fees vs. revenue needs
- maintaining relevance of programming and services with recreation trends

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STRATEGIC PILLARS

A structured approach for guiding actions and priorities



Health & Wellness

Promote community wellness to strengthen belonging, support prevention, and boost vitality

01



Equity, Diversity, Inclusion & Accessibility

Ensuring all feel valued and included with equitable access to opportunities.

02



Organizational Excellence

Driving efficiency, accountability and high-quality services for the community.

03



Governance

Ensuring transparent and effective leadership through evidence-based decision making.

04



Partnerships

Building stronger connections to collaborate, grow and achieve shared goals.

05



Priority Outcomes



Improved Physical & Mental Wellness

- Providing programming and space to enable sport, recreation and cultural activities that enhances physical and mental well-being.

Preventative Healthcare

- Increasing activity levels to reduce requirement for healthcare interventions.

Increase Community Engagement & Sense of Belonging

- Helps to increase connectivity and sense of community facilitating multiple opportunities for interactions such as volunteering and sharing talents.



Priority Outcomes continued



Talent Recruitment & Retention

- Promote the facility as a pillar of healthy living and community connection to strengthen local recruitment and retention initiatives.

Contribution to Economic Vitality of the Region

- Increase workforce productivity and attract residents and businesses seeking a vibrant active and resilient community.



Health & Wellness Actions



Improved Physical Health



1. Offer diverse programming that meets the needs of the community.
2. Utilize and create space for the programming needed.
3. Partner with parent organizations to create programs within the community.

Preventative Healthcare



1. Focus on increasing the level of activity in residence by creating active living challenges etc. work with active living coordinators at MODL & TOB.
2. Create comfortable places for community to gather.
3. Tie into Active Living Coordinators in the municipalities and expand beyond current silos.

Increase Community Engagement & Sense of Belonging



1. Create user feedback loops.
2. Gaps analysis.
3. Respond to community concerns.

Talent Recruitment & Retention



1. Create partnerships with local organizations to showcase the facility in recruitment efforts.

Contribution to Economic Vitality of the Region



1. Market the facility as a rental venue.
2. Market as an attraction for wanting to live, work and play here.
3. Connect with economic development departments of the municipal partners.

E.

Priority Outcomes



D.

Inclusion

- A space designed to be accessible and welcoming to people of all ages, abilities and backgrounds.

I.

Welcoming

- A place designed to create a sense of belonging and make everyone feel comfortable, respected and valued.

A.



E.

Priority Outcomes continued



D.

Accessible

- A place designed and constructed to be easily used and accessed by individuals with different abilities.

I.

Affordable

- Ensuring services are priced to be affordable to individuals and families of all income levels reducing costs as a barrier to participation.

A.



Equity, Diversity, Inclusion & Accessibility



Inclusion

 An icon showing a group of diverse people, including a person in a wheelchair, a person with a cane, and a child, standing together.

1. Accessibility audit findings and action plan brought to the board.
2. E.D.I.A. training for Board members, management and staff.
3. Develop a plan that looks at space and programming.
4. Create awareness about what exists today.

Welcoming

 An icon of two hands shaking, symbolizing agreement, partnership, and a welcoming environment.

1. Develop a plan that looks at space and programming.
2. Training for Board members, management & staff.

Accessible

 The international symbol of access, which is a stylized figure in a wheelchair.

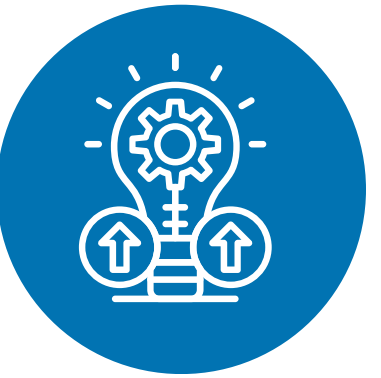
1. Develop a plan that looks at space and programming.
2. Training for Board members, management & staff.

Talent Recruitment & Retention

 An icon showing two hands, one above and one below, holding a coin with a dollar sign, symbolizing financial support, investment, and retention.

1. Look at the cost of delivering the service to make informed decisions.
2. Research availability of grants/external funding.
3. Compare ourselves to the market.

Priority Outcomes



Responsible Administration

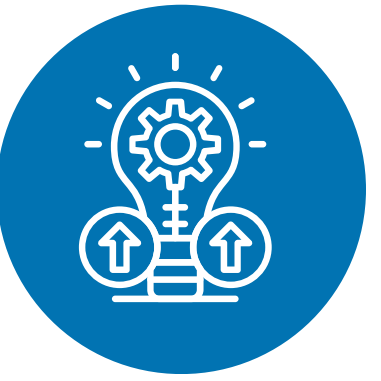
- Focusing on high quality training, programming and accountability to the Board and the users.

Service Excellence

- Foster strong client/customer relationships.



Priority Outcomes continued



Community

- Strengthen community connection through engagement.

Facility

- The facility is safe, functional and welcoming.



Organizational Excellence



Responsible Administration

1. Conduct a program review, inclusive of programming that is not LCLC initiated but utilizes the space.
2. Conduct an organizational review.
3. Conduct annual staff performance reviews, including individual development plans aligned with Board strategic priorities.

Service Excellence

1. Define and implement service level standards, including expectations for courtesy, de-escalation procedures, staff training and response times.

Community

1. Conduct communications needs assessment to understand community information preferences and engagement opportunities.
2. Develop a communication plan based on the assessment results.

Facility

1. Conduct a condition assessment of the facility.
2. Create an asset management policy and plan.

Priority Outcomes



Policies

- The Board has developed policies that clearly define roles and responsibilities of the Board and provide direction to management and staff.

Board Performance

- Framework for annual assessment of the Board members and the Board as a whole.

Strategic Planning

- Develop, implement and annually review strategic plan.



Priority Outcomes continued



Fiscally Responsible

- Ensuring sustainable, long-term capital planning and effective monitoring of operating budgets.

Evidence-Based Decision Making

- Board uses evidence and facts to support decision making.



A C T I O N S

Governance



Policies



1. Develop or revisit terms of reference outlining roles and responsibility of the Board and review annually. Establish a who is to report to whom model.
2. Review, revise or rescind existing policies.
3. Develop necessary policies required to provided direction to staff i.e. capital reserve policy, asset management & procurement, health and safety.

Board Performance



1. Review the governance model and determine if any changes are needed; bring forward recommendations to respective Councils for approval inclusive of cost analysis.
2. Municipal Councils conduct annual performance evaluation of the Board.
3. Develop a framework and assessment tool for Board annual self-evaluation.

Strategic Planning



1. Develop a strategic plan with actions for implementation.
2. Reports to the Board must demonstrate alignment with the Strategic Plan.
3. Conduct biannual Board reviews of the Strategic Plan to monitor progress and adjust as needed.

Fiscally Responsible



1. Develop and approve annual operating and capital budgets.
2. Present accurate financial statements at each Board meeting.
3. Provide effect financial oversight.
4. Analyze resource needs for implementation of Strategic Priorities and align expectations with capacity.

Evidence-Based Decision Making



1. Direct staff to provide information and evidence for informed Board decision making.

Priority Outcomes



Strengthening Existing Partnerships

- Leverage strengths of existing partnerships to enhance LCLC program availability, efficiency and effectiveness. Enhance facility space to meet demand for increased capacity and variety.

Create New Partnerships

- Build new partnerships to streamline programming and increase efficiency through shared service opportunities to increase community access.



Priority Outcomes



Foster Regional Collaboration

- Through regional collaboration, enhance and expand programs and services provided to residents.



Partnerships

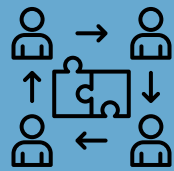


Strengthen Existing Partnerships



1. Identify all existing partnerships, facilities and users.
2. Evaluate facility expansion opportunities, in cooperation with existing partnerships.
3. Evaluate existing partnerships for opportunities for programming and collaboration.

Create New Partnerships



1. Evaluate facility expansion opportunities in cooperation with potential partners.
2. Pursue new partnerships with local organizations, businesses, municipalities and events to expand opportunities and access.

Foster Collaboration



1. Evaluate facility usage to obtain data, including on non-members as well as members, to guide evidence-based decisions on service expansion and programming gaps, promote sponsorship and identify priority regional partners for increased collaboration.
2. Encourage cross-community participation through shared memberships, reciprocal access agreements, or regional pricing models.

N E X T S T E P S

FROM STRATEGY TO ACTION

- Prioritize actions
- Develop implementation plan with timeline
- Assign accountability & ownership
- Align resources, staffing & budgets with priorities
- Establish key performance indicators (KPIs)
- Monitor progress and report
- Review and adjust



LOW
MEDIUM
HIGH

PRIORITY LEVEL - HEALTH & WELLNESS ACTIONS

	Low	Med	High
1 Offer diverse programming that meets the needs of the community.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2 Utilize and create space for the programming needed.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Partner with parent organizations to create programs within the community.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4 Focus on increasing the level of activity in residence by creating active living challenges etc. work with active living coordinators at MODL & TOB.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5 Create comfortable places for community to gather.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6 Tie into Active Living Coordinators in the municipalities and expand beyond current silos.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7 Create user feedback loops.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8 Gaps analysis.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9 Respond to community concerns.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10 Create partnerships with local organizations to showcase the facility in recruitment efforts.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11 Market the facility as a rental venue.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
12 Market as an attraction for wanting to live, work and play here.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13 Connect with economic development departments of the municipal partners.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



LOW

MEDIUM

HIGH

PRIORITY LEVEL - E.D.I.A.

	Low	Med	High
14 Accessibility audit findings and action plan brought to the board.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
15 E.D.I.A. training for Board members, management and staff.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
16 Develop a plan that looks at space and programming.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
17 Create awareness about what exists today.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
18 Develop a plan that looks at space and programming.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
19 Training for Board members, management & staff.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
20 Develop a plan that looks at space and programming.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
21 Training for Board members, management & staff.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
22 Look at the cost of delivering the service to make informed decisions.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
23 Research availability of grants/external funding.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
24 Compare ourselves to the market.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



LOW

MEDIUM

HIGH

PRIORITY LEVEL - ORGANIZATIONAL EXCELLENCE

		Low	Med	High
25	Conduct a program review, inclusive of programming that is not LCLC initiated but utilizes the space.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
26	Conduct an organizational review.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
27	Conduct annual staff performance reviews, including individual development plans aligned with Board strategic priorities.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
28	Define and implement service level standards, including expectations for courtesy, de-escalation procedures, staff training and response times.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
29	Conduct communications needs assessment to understand community information preferences and engagement opportunities.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
30	Develop a communication plan based on the assessment results.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
31	Conduct a condition assessment of the facility.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
32	Create an asset management policy and plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



LOW
MEDIUM
HIGH

PRIORITY LEVEL - GOVERNANCE

		Low	Med	High
33	Develop or revisit terms of reference outlining roles and responsibility of the Board and review annually. Establish a who is to report to whom model.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
34	Review, revise or rescind existing policies.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
35	Develop necessary policies required to provided direction to staff i.e. capital reserve policy, asset management & procurement, health and safety.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
36	Review the governance model and determine if any changes are needed; bring forward recommendations to respective Councils for approval inclusive of cost analysis.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
37	Municipal Councils conduct annual performance evaluation of the Board.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
38	Develop a framework and assessment tool for Board annual self-evaluation.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
39	Develop a strategic plan with actions for implementation.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
40	Reports to the Board must demonstrate alignment with the Strategic Plan.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
41	Conduct biannual Board reviews of the Strategic Plan to monitor progress and adjust as needed.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
42	Develop and approve annual operating and capital budgets.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
43	Present accurate financial statements at each Board meeting.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
44	Provide effect financial oversight.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
45	Analyze resource needs for implementation of Strategic Priorities and align expectations with capacity.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
46	Direct staff to provide information and evidence for informed Board decision making.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

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PRIORITY LEVEL - PARTNERSHIPS

	Low	Med	High
47 Identify all existing partnerships, facilities and users.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
48 Evaluate facility expansion opportunities, in cooperation with existing partnerships.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
49 Evaluate existing partnerships for opportunities for programming and collaboration.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
50 Evaluate facility expansion opportunities in cooperation with potential partners.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
51 Pursue new partnerships with local organizations, businesses, municipalities and events to expand opportunities and access.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
52 Evaluate facility usage to obtain data, including on non-members as well as members, to guide evidence-based decisions on service expansion and programming gaps, promote sponsorship and identify priority regional partners for increased collaboration.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
53 Encourage cross-community participation through shared memberships, reciprocal access agreements, or regional pricing models.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



N E X T S T E P S

FROM STRATEGY TO ACTION

- Prioritize actions
- Develop implementation plan with timeline
- Assign accountability & ownership
- Align resources, staffing & budgets with priorities
- Establish key performance indicators (KPIs)
- Monitor progress and report
- Review and adjust



QUESTIONS?





Report to: LCMPPC Board
Submitted by: Interim General Manager, Marta Selassie
Date: December 18, 2025
Re: December 2025 General Manager Report

Capital Projects

2024/2025 Projects

Aquatic Tile Repairs:

Quotes are being collected for a condition assessment of the aquatic centre floor to determine repair or replacement needs for next year.

Galleria Tile Replacement:

No updates at this time.

Storage Solutions:

In discussions with a contractor to move this project forward.

EV Car Chargers:

This project is now complete

Office and Galleria Furniture:

Completed

2025/2026 Projects

Ice Resurfacers:

Delivery expected March 2026

IT Upgrades:

The new firewall was installed in September. Currently reviewing options for next steps for the remaining funding in this fiscal year.

Website Redesign:

The start-up meeting with the contractor was held to discuss next steps.

Painting & Drywall Repairs:

Drywall repairs and painting is currently underway in the meeting room, multipurpose room, party room and both washrooms by the library.

Accessibility Enhancements:

Currently sourcing a new lift for the aquatic centre.



Loss of Phase Protection:

Completed

Pool UV Phase II:

Completed

General Operations and Maintenance

Two staff completed Respect in the Workplace training, and three staff have completed 50% of scissor lift training and are prepared for offsite practical evaluation.

The arena was converted to support Para Hockey from November 21–23.

Over the past month, fall-arrest equipment inspections, fire extinguisher inspections, five-year sprinkler maintenance, and the scissor lift engineering inspection were all completed.

There has been an increased focus on ice maintenance, including ice measurement, blade changes, and advanced resurfacing practices.

The Hampton Curling Centre purchased and picked up two of the surplus dehumidifiers.

Plumbing repairs in the meeting room, related to a past freeze, have been completed in preparation for room painting.

On November 4, staff identified a significant surge in new memberships, with approximately 40,000 accounts created over two days, all from the same city. The issue, caused by automated (bot) activity through the Connect to Rec portal, was reported immediately to our software provider, Fusion. Although the public sign-up function was disabled, account creation continued, reaching over 60,000 within a week. Connect to Rec was then placed into maintenance mode, stopping further creation and redirecting users to Guest Services. Temporary patches allowed partial restoration of system functionality, but new membership creation remains disabled. A software update scheduled for December 18 is expected to fully resolve the issue and restore normal operations.

Memberships

Memberships		
Month	2025	Joint YMCA
January	1875	303
February	1813	345
March	1842	371
April	1843	383
May	1874	402
June	1854	392

Facility Traffic		
Month	2024	2025
January	7,715	39,679
February	33,214	34,448
March	41,567	42,970
April	35,090	30,544
May	21,958	32,996
June	22,999	25,123



July	1816	367
August	1821	384
September	1824	409
October	1577	425
November	1881	402
December		

July	26,971	28,632
August	23,386	23,499
September	23,895	27,623
October	32,212	32,979
November	36,085	36,555
YTD Total	305,092	355,048

Programming

The fall aquatic programs have wrapped up, with a total of 332 participants. A Bronze Cross course concluded in November, with eight participants successfully certified. A National Lifeguard course is currently underway with seven registered participants, with the final exam scheduled for next week. In addition, a National Lifeguard recertification course is scheduled later this month.

In Active Living, offering class series such as *Chakra* and *Core & Flow* proved successful in increasing participation, particularly in the Chakra classes. Additional equipment was purchased to replace worn items and support program quality.

Preparations are underway for Holiday Camp, including staffing, space allocation, and opening registration. While registration has been slower than anticipated, planning and readiness remain on track.

Events

The 22nd Annual Glen Murray High School Hockey Tournament hosted by the Park View Panthers brought 8 highly competitive hockey teams to the LCLC for 3 days of fierce competition. In the end the JL Ilesley Judges, defeated the host Panthers in the final. All teams, organizers, and volunteers held a successful tournament.

The 3rd Annual South Shore I.C.E. Storm Para Hockey tournament brought teams from across the Atlantic region to the LCLC. The South Shore I.C.E. Storm went 3 for 3 in round robin play and won the gold medal game against P.E.I.

Prior to the final game - the Jr's from South Shore, Bedford, & Antigonish played an exciting exhibition game. The players showed that para hockey is strong at the grassroots level in various associations.

Hello Holidays was held on December 5 and provided a successful evening of family-friendly activities, including skating, swimming, visits with Santa, crafts, and holiday music. The foot traffic was comparable to 2024 with both the arena and pool operating near capacity. Next year we intend to adjust the order of events to help draw larger crowds into the Galleria.



Advertising

Focus continues on securing naming rights partners with a meeting with an interested company scheduled for January.

We are currently working with a sponsor to install two digital displays on the outside of the facility. This will enhance advertising opportunities.